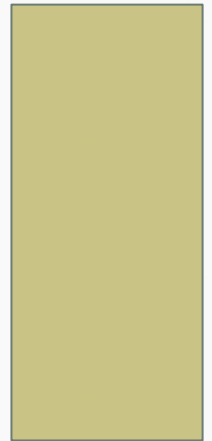


# WESTERLY PUBLIC SCHOOL DISTRICT BUDGET

WESTERLY BOARD OF FINANCE  
2016



# THE REASON OUR DOCUMENT LOOKS THE WAY IT DOES: BUDGET NATIONAL STANDARDS

- ASBOI – The Association of School Business Officials International
- GFOA – Government Finance Officers Association
  - An easy-to-understand budget that increases credibility, provides clarity and transparency on how funds are generated and allocated, and offers an opportunity to communicate future budget concerns and challenges.
  - Provides a set of EXPECTATIONS for developing a reader-friendly budget that:
    - Presents clear budget guidelines
    - Promotes communication between departments and community
    - Encourage short and long term goals
    - Supports effective use of educational resources

# WHAT IS THE BUDGET?

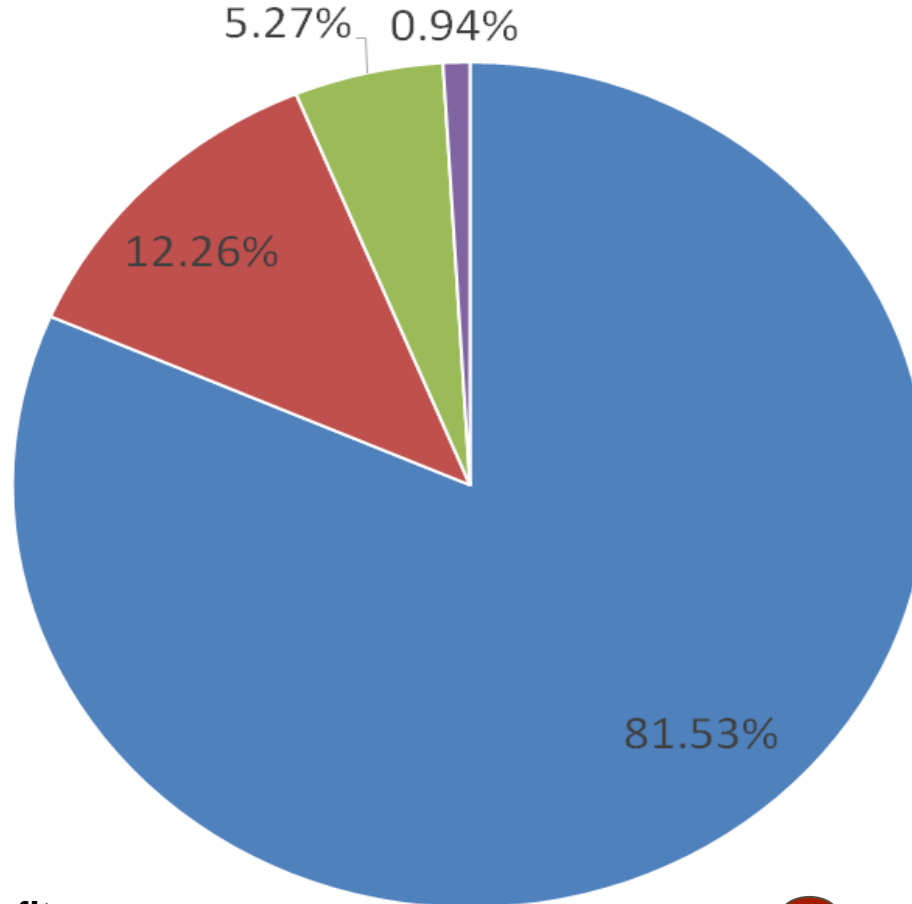
- Financial Document: That explains what programming, staff, materials we use to support students, families, and staff.
- Operations Plan: The annual work plan that explains how the strategic plan will be put into operation during the fiscal year.
- Policy Document: The budget is a plan for implementing policy.
- Communications Device: The MOST important purpose of our budget document is to provide a readable, easy to understand narrative our what our purpose.

# WHAT IS THE BUDGET?

A statement of intention about how we will support students and families by providing professional and support staff, materials, and 21st century learning environments.

A school district budget is NOT fixed for all time line by line. It is a document and a process that dynamically manages funds that support student and community priorities.

# 2017 BUDGET OVERVIEW

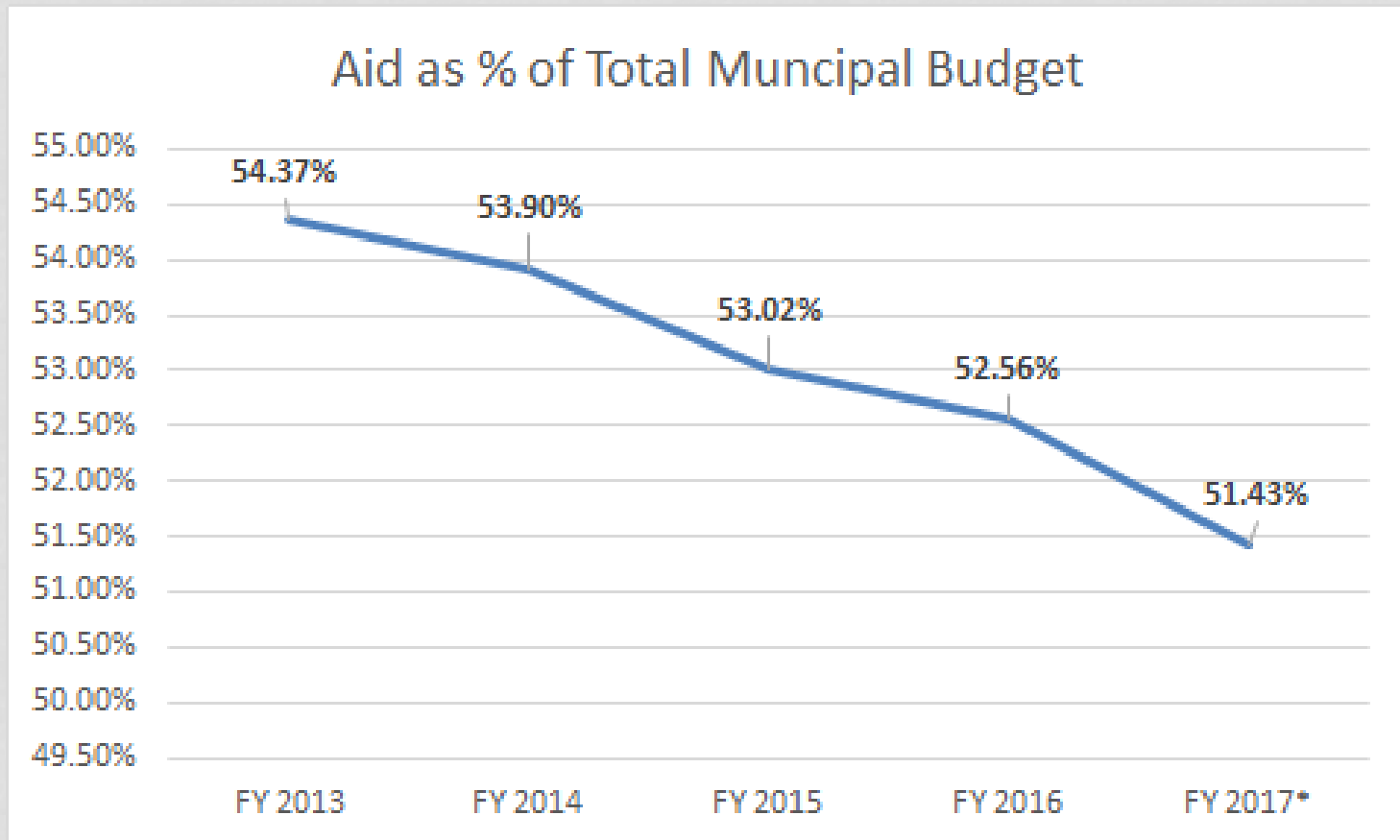


- Wage and Benefits
- Education
- Preventative Maintenance
- Administration



# School Aid as a % of Town Budget

Aid reduction as a % of municipal budget (3.3%)



# INCREASE REQUEST

School  
Committee

1.5%

- 2016 Appropriation:

- 1.49% **Westerly**
- 5.89% Newport
- 2.18% N. Kingstown
- 1.41% S. Kingstown
- 2.76% E. Greenwich
- 3.12% Smithfield

# BUDGETARY THEMES AND PRIORITIES

2016



# BUDGET PROCESS – STATUTORY AND LEGAL OBLIGATIONS

- **FAPE:** Free and Appropriate Public Education
- **FERPA:** Family Educational Rights and Privacy Acts
- **OCR:** Office of Civil Rights
- **ADA:** American with Disabilities Act
- **IDEA:** Individuals with Disabilities Act
- **ESEA:** Elementary and Secondary Act (NCLB)
- **Title I-IV:** Poverty, Literacy, ESL,...
- **Title IX:** Anti-discrimination
- **RI: Title 16:** Full Care and Control
  - Maintenance of Effort
- **PL 100-77:** McKinney-Vento Act: Homeless Assistance
- **RI: Council of Elementary and Secondary Education: Basic Education Program Regulations (BEP)**
- **RIDE Strategic Plan**
- **RI Safe Schools Act: Title 16: Chapter 16-21**
  - Anti-bullying
  - Health education
  - Nutrition education
  - Injury and violence prevention education
- **General Assembly**
  - Financial Literacy
  - Drivers Ed
- **Audit:** GASB 68
- **Town Charter**
- **School Committee Policies**

# THE BASIC EDUCATION PLAN

*“Every public school student will have equal access to a high quality, rigorous, and equitable array of educational opportunities from PK-12.” p. 3*

- Sets direction for Local Education Agencies
- Explains Curriculum, Instruction and Assessment
- Requires Safe, Healthy, and Supportive Learning Environments
- Supports Administration, Management (including School Committees) and Accountability of Local Education Agency

# OTHER BUDGET CONDITIONS

- Unified Chart of Accounts:
  - *Town government does not have this requirement.*
- Budget recognition: ASBO
- Audit in on time
  - NO SIGNIFICANT FINDINGS!
- Acceptable risks

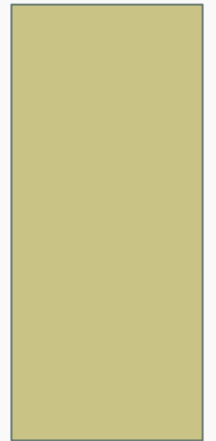
## FUNDING



- We do not generate substantial revenue. Nor can we adjust revenue.
  - Local Support
  - State Aid
  - Charges for Services
  - Rental fees
  - Medicaid Reimbursements
  - Grants
    - Federal
    - State
    - Private

# School Committee Priorities

2016



# SCHOOL COMMITTEE AND COMMUNITY PRIORITIES

- 21 First Century Learning Environments
- Safety and Security
- Technology
- Preventive Maintenance of Assets
- Playgrounds
- Field Trips
- Length of Bus Rides
- Student Fees
- LEAs
- Curriculum Leaders

# NEW OR CHANGED POSITIONS

- Math Teacher
- Student Behavior Specialist
- Eliminate the Principal position at Bradford
- Dance
- Seeking HVAC partnership with the Town



Photo courtesy of The Westerly Sun

# THE REASON WHY WE DO WHAT WE DO

2016



# STRATEGIC PLAN



- Priorities
  - Instruction
  - Assessment
  - Educator Quality
  - Technology
  - Infrastructure

# WHO ARE OUR STUDENTS?

- ❖ Total enrollment in WPS: 2974
- ❖ 1199 students low income
  - Families spend 71% of their income on housing
- ❖ 901 students of those living below poverty level (\$2020 monthly for a family of 4)
- ❖ Total homeless students: 52 (6 siblings)
- ❖ Total # at risk of being homeless: 63 (15 siblings)

# WHO ARE OUR STUDENTS?

KIDS COUNT DATA (2014)

- ❖ 89 students are victims of abuse or neglect- founded cases
- ❖ 1873 children receive Medical Assistance
- ❖ 38% of police documented Domestic Violence incidents have children present
- ❖ 27.3% of Westerly High School students report Depression (ProJo)
- ❖ 10.8% considered suicide
- ❖ 5.6% have made an attempt

*\* All staff report that they are seeing more students present with serious mental health issues and more incidents of at risk behaviors*

# CHALLENGES THAT STUDENTS FACE

- ❖ Substance Abuse
- ❖ Dating Violence
- ❖ Anxiety
- ❖ Learning Disabilities
- ❖ Medical Issues
- ❖ Grief
- ❖ Loss of a loved one
- ❖ Major Mental Illness
- ❖ Issues with Motivation
- ❖ Conduct Disorders
- ❖ Attachment Disorders
- ❖ Trauma Related Disorders

# CHILDREN LIVING WITH GRANDPARENTS

City/Town	Children Living in Households	Children Living with Grandparents	
		#	%
Charlestown	1,506	106	7%
Exeter	1,300	82	6%
Hopkinton	1,845	113	6%
Narragansett	2,240	105	5%
New Shoreham	163	4	2%
North Kingstown	6,322	247	4%
Richmond	1,836	104	6%
South Kingstown	5,364	248	5%
<b>Westerly</b>	<b>4,787</b>	<b>269</b>	<b>6%</b>
Washington County	25,363	1,278	5%
Rhode Island	223,144	13,968	6%

- Many grandparent have informal custody arrangements and are not involved with child welfare agencies, often receiving fewer services than traditional foster parents.

# CHILD ABUSE AND NEGLECT (ALL AGES), 2014

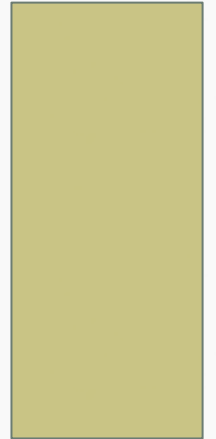
City/Town	# of Children	# of Indicated Investigations	Indicated Investigations per 1,000 children	# of Victims	Victims per 1,000 children
Charlestown	1,506	19	12.6	19	12.6
Exeter	1,334	2	1.5	4	3.0
Hopkinton	1,845	11	6.0	16	8.7
Narragansett	2,269	13	5.7	26	11.5
New Shoreham	163	0	0.0	0	0.0
North Kingstown	6,322	47	7.4	59	9.3
Richmond	1,849	7	3.8	11	5.9
South Kingstown	5,416	21	3.9	38	7.0
<b>Westerly</b>	<b>4,787</b>	<b>57</b>	<b>11.9</b>	<b>89</b>	<b>18.6</b>
<i>Washington County</i>	<i>25,491</i>	<i>177</i>	<i>6.9</i>	<i>262</i>	<i>10.3</i>
<i>Rhode Island</i>	<i>223,956</i>	<i>2,414</i>	<i>10.8</i>	<i>3,256</i>	<i>14.5</i>

# EXAMPLES OF AGENCIES WE WORK WITH DIRECTLY

- ❖ Home based services: NAFI
- ❖ Private Therapists
- ❖ Medical Doctors
- ❖ Homelessness coordinator
- ❖ Local Charities- Lions Club
- ❖ Camp and Enrichment Programs
- ❖ Department of Social Services
- ❖ Health insurance
- ❖ Mental Health Advocates
- ❖ Parent Support Groups
- ❖ Harvest Homes
- ❖ Foster Care
- ❖ YMCA
- ❖ Attendance officer
- ❖ Warm Shelter
- ❖ Johnny Cake Center
- ❖ RICAN
- ❖ Local Churches
- ❖ South Shore Center
- ❖ Hasbro Children's Hospital
- ❖ DCYF
- ❖ South County Community Action
- ❖ Vocational Services
- ❖ Parent / Adult Education
- ❖ Mentor Programs

# UCOA SAMPLES

2016





# UCOA

The Uniform Chart of Accounts (UCOA) is a method of accounting that provides transparency, uniformity, accountability, and comparability of financial information. The UCOA is comprised of 7 of segments:

- Fund**
- Location**
- Function**
- Program**
- Subject**
- Object**
- Job Class**

# PUPIL PERSONNEL

FY2016 Budget UCOA Location 01405

51 - Salaries - \$1,878,065

52 - Fringe - \$667,639

53 - Purchased Prof. Services - \$582,964

54 - Purchased Property Services -  
\$5,283

55 - Other Purchased Services - \$3,145

56 - Supplies - \$7,613

57 - Equipment/Hardware/Software -  
\$5,669

58 - Dues and Fees - \$578

Total: \$3,150,956

# BRADFORD ELEMENTARY

FY 2016 Budget UCOA Location 03101

51 - Salaries - \$1,806,470

52 - Fringe - \$766,849

53 - Purchased Prof. Services - \$12,076

54 - Purchased Property Services -  
\$72,712

55 - Other Purchased Services - \$29,065

56 - Supplies - \$134,815

57 - Equipment/Hardware/Software -  
\$21,405

Total: \$2,843,392

# BY SITE/PROGRAM SUMMARY

## FY 2016 Budget UCOA Categories

51- Salaries \$33,715,843  
52- Fringe \$12,444,173  
53- Purchased Prof. Services \$1,226,766  
54- Purchased Property Services-  
\$1,284,399  
55- Other Purchased Services- \$4,081,677  
56- Supplies - \$2,418,046  
57- Equip/Hardware/Software- \$552,105  
58- Dues and Fees - \$36,145

Total: \$55,759,154

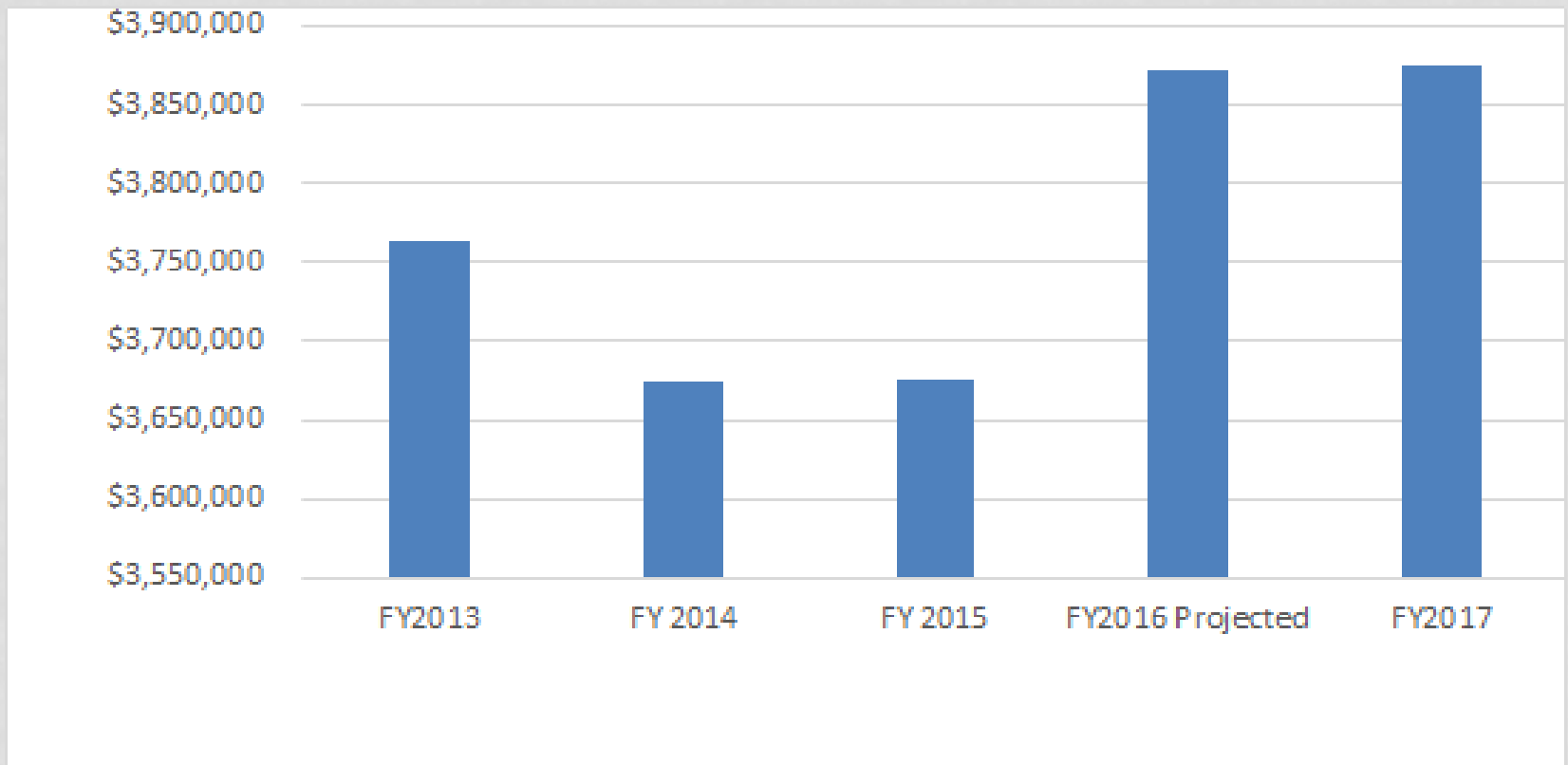
## FY 2017 Budget UCOA Categories

51- Salaries \$33,760,000  
52- Fringe \$12,711,976  
53- Purchased Prof. Services \$1,275,714  
54- Purchased Property Services-  
\$1,504,930  
55- Other Purchased Services- \$4,473,995  
56- Supplies - \$2,747,867  
57- Equip/Hardware/Software- \$565,852  
58- Dues and Fees - \$36,145

Total: \$57,076,479

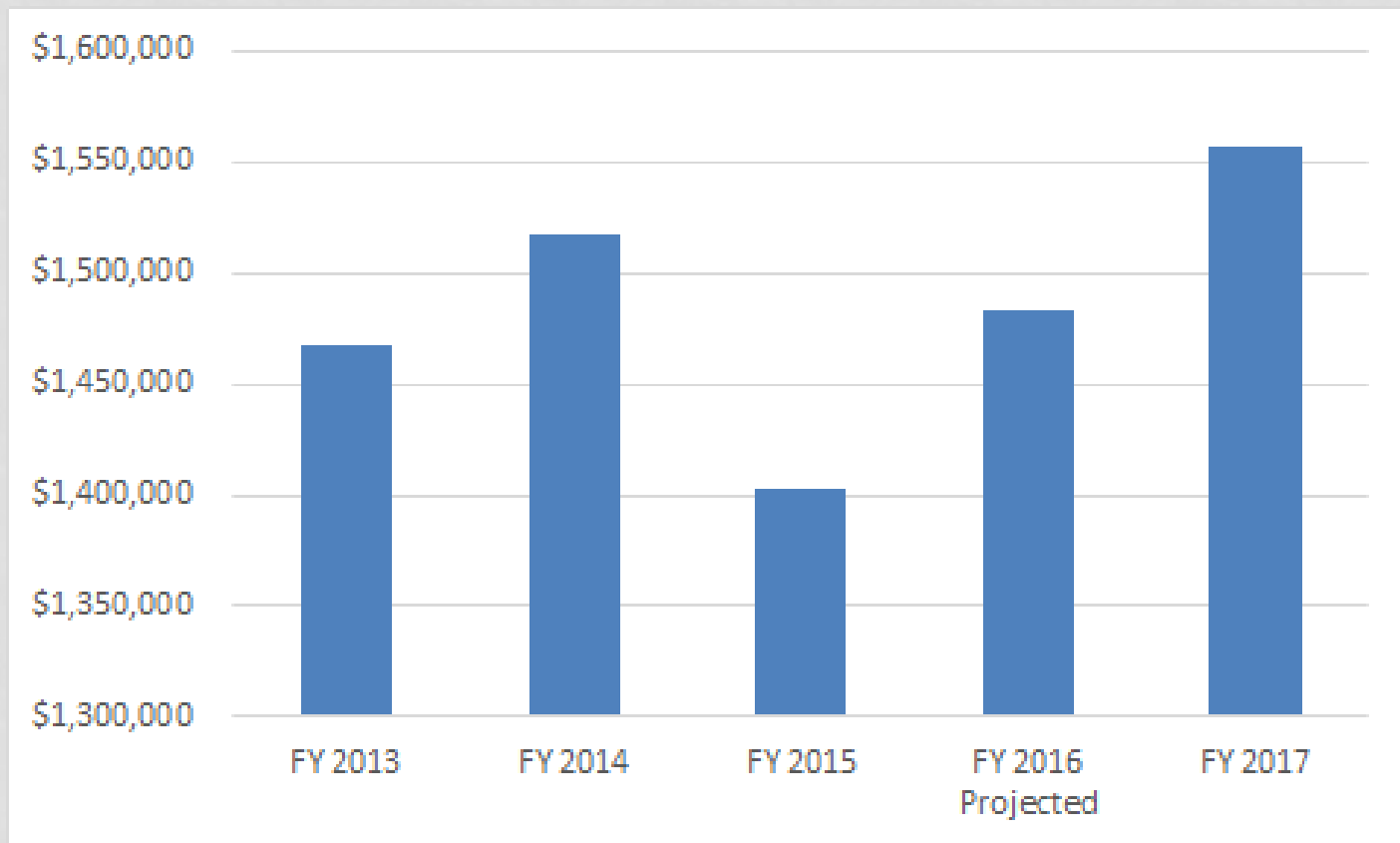
# OUT OF DISTRICT TUITIONS

Out of District Tuition up 8.39%



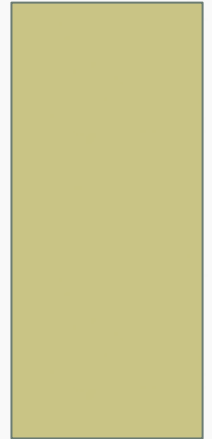
# UTILITIES AND FUEL

## Utilities and Fuel 5% Increase



# NEW REQUIREMENT: PENSION INFORMATION

2016



# PENSION AND GASB 68

The primary objective of this statement is to improve account and financial reporting by state and local governments for pensions. The Westerly School District is required to report annually on the following plans :

## Employee Retirement System of Rhode Island (ERSRI)

### TIAA-CREF

- Members: Teachers, Principals, Assistant Principals, Superintendent, Assistant Superintendent and Pupil Personnel Director

### LIUNA (Local 808)

- Members: Transportation, Bus Monitors, Custodial, Clerical, Paraprofessionals, Mechanics & Electrician

### 401A

- Non - union Administrative staff



# Types of Retirement Plans

- **Employee Retirement of Rhode Island Defined Benefit (DB) Plan**

A Defined Benefit, or DB plan, employers provide employees a specific retirement benefit based on salary and years of service.

- **TIAA-CREF Defined Contribution (DC)**

This plans provide a means for both employees and employers to contribute a steady stream of revenue into the participant's retirement account based on salary and years of service.

- **Laborer's International Union of North America National Pension Fund - Defined Benefit (DB)Plan (LIUNA)**

This is a cost sharing multiple employer defined benefit plan which is operating as a 401(a) plan

- **403A Administrative Plan**

Unclassified appointed employees participate in an agreed upon 403B pension plan.

# CAPITAL IMPROVEMENTS

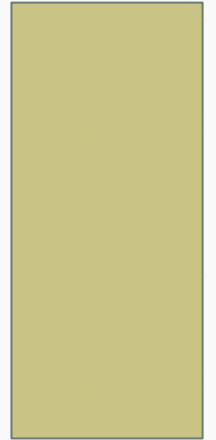
- Schools

- Safety & Security Upgrades \$ 25K
- Busses (lease payment) \$ 100K
- Bleacher Upgrades \$  
201K
- Student Management Suite \$ 102K
- Portable Stage Purchase \$  
(2-year program) 25K

**TOTAL \$ 453K**

# Fund Balance

2016



# WESTERLY AT-A-GLANCE

## Bond Rating (2014)

- WHAT COULD MAKE THE RATING GO UP
  - Significant improvement in fund balance and liquidity
  - Material improvement in resident wealth levels
- WHAT COULD MAKE THE RATING GO DOWN
  - Deficit in fiscal 2015 that exceeds projections
  - Further reduction of liquidity
  - Continued use of reserve appropriations that result in further fund balance declines
  - Significant declines in the tax base or deterioration of the demographic profile
  - Significant growth in debt burden

Definition	MOODYS	S & P
<b>Investment Grade</b>		
Prime, maximum safety	Aaa	AAA
Very high grade/quality	Aa1	AA+
" 	Aa2	AA
"	Aa3	AA-
Upper medium quality	A1	A+
"	A2	A
"	A3	A-
Lower medium grade	Baa1	BBB+
"	Baa2	BBB
"	Baa3	BBB-
<b>Speculative grade</b>		
Speculative	Ba1	BB+
"	Ba2	BB
"	Ba3	BB-
Highly speculative	B1	B+
"	B2	B
"	B3	B-

# HOW MUCH FUND BALANCE IS NECESSARY?

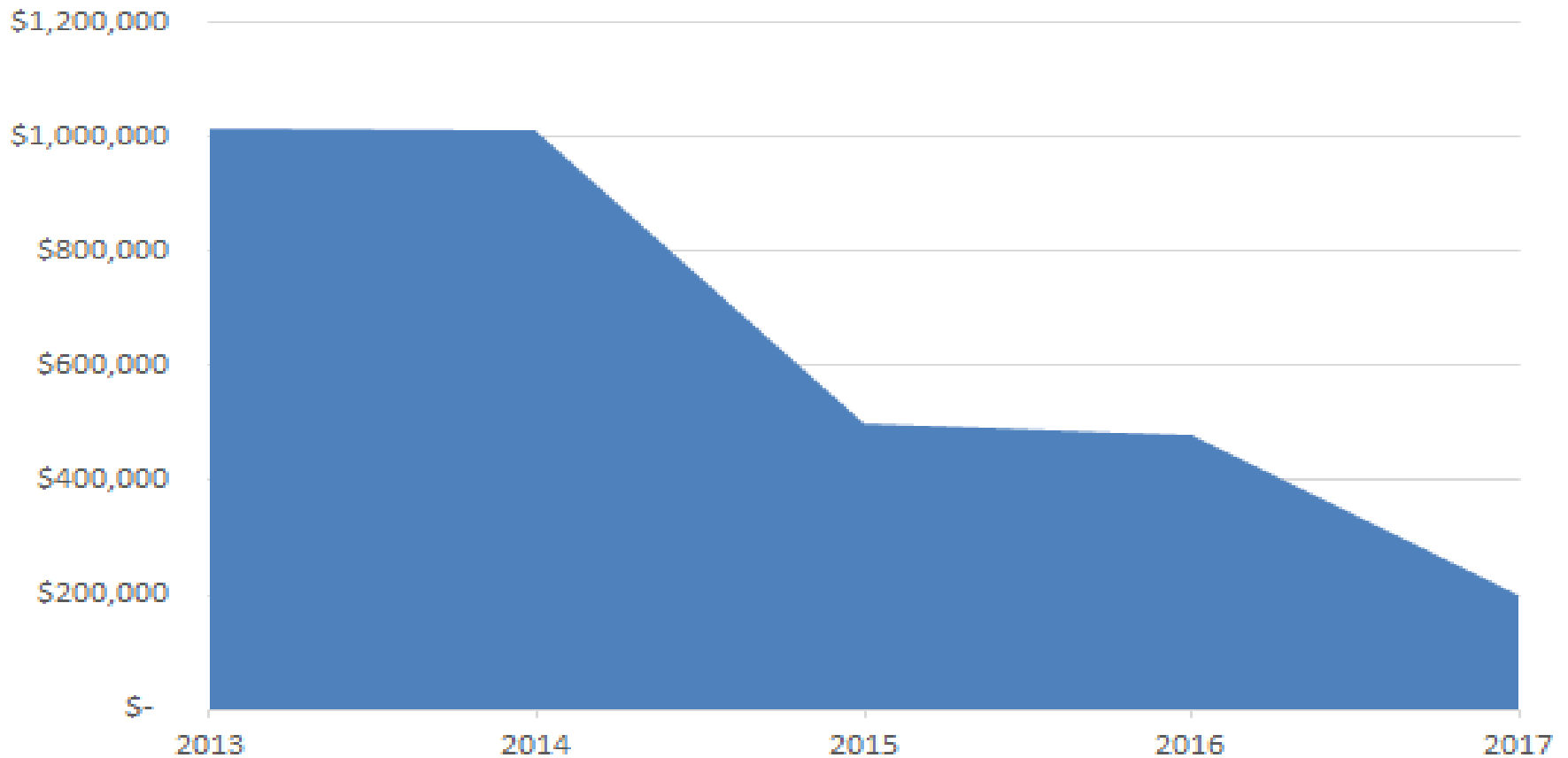
- There is an appropriate range of fund balance, because it is possible to have too little, but it is also possible to have too much.

12.5% Town and School District

**2.5%** School District

# USE OF FUND BALANCE

Westerly Public Schools  
Reliance on Fund Balance



# Dialogue and Questions

